

## Side A DIC Claims Scenarios for Private Healthcare Companies and Non-Profit Healthcare Organizations

Side A Difference-in-Conditions (DIC) insurance is designed to protect individual directors and officers when traditional D&O insurance cannot or will not respond. This protection becomes particularly important for healthcare organizations due to heightened regulatory scrutiny, patient safety concerns, reimbursement issues, employment exposures, and financial distress risks.

The following scenarios illustrate how a healthcare organization's Side A DIC policy may respond.

### 1. Healthcare System Bankruptcy/Insolvency

**SCENARIO:** A private hospital system experiences severe financial distress due to declining patient volumes, reimbursement reductions, labor shortages, and cyber-related operational disruptions. The organization files for Chapter 11 bankruptcy.

Former directors and officers are sued by:

- Bondholders
- Creditors
- Bankruptcy trustee
- Unsecured creditors' committee

Allegations include:

- Breach of fiduciary duty
- Failure to oversee liquidity
- Improper expansion initiatives
- Failure to disclose financial deterioration

**WHY ABC D&O MAY NOT RESPOND:** The bankrupt estate attempts to seize the D&O policy proceeds as an asset of the bankruptcy estate.

The bankruptcy court freezes access to the ABC tower while ownership of proceeds is litigated.

**SIDE A DIC RESPONSE:** The Side A DIC carrier advances defense costs directly to the individual directors and officers and may ultimately pay settlements or judgments if legally insurable.

Individuals Protected:

- Board members
- CEO
- CFO
- COO
- General Counsel

### 2. Non-Profit Hospital Regulatory Investigation

**SCENARIO:** A large non-profit health system loses its tax-exempt status after an IRS and state attorney general investigation.

Board members are alleged to have:

- Approved excessive executive compensation
- Failed to maintain charitable care requirements
- Allowed improper physician arrangements

Multiple executives are named personally in civil proceedings.

**WHY SIDE A DIC IS NEEDED:** The organization cannot legally indemnify certain individuals because:

- State law restrictions apply
- Regulatory orders prohibit indemnification
- Financial condition limits reimbursement

#### SIDE A DIC RESPONSE

Provides:

- Defense costs
- Investigation costs (where covered)
- Settlements involving individual insureds

### 3. Patient Safety Crisis and Board Oversight Claim

**SCENARIO:** A non-profit hospital experiences multiple patient deaths linked to systemic failures in infection control procedures.

Shareholders (private healthcare company) or regulators and stakeholders (non-profit organization) allege that directors failed to properly oversee:

- Quality assurance systems
- Patient safety initiatives
- Risk management controls

The litigation resembles a "Caremark"-type board oversight claim.



**WHY SIDE A DIC IS TRIGGERED:** The company refuses indemnification because:

- Certain directors are accused of bad-faith conduct
- Organizational conflicts arise
- The D&O insurer asserts exclusions until allegations are resolved

**SIDE A DIC RESPONSE:** The Side A DIC carrier may:

- Drop down over wrongful refusal of indemnification
- Advance defense costs immediately
- Fill gaps created by underlying coverage disputes

## 4. Healthcare M&A Failure

**SCENARIO:** A private healthcare services company acquires several physician groups and outpatient facilities.

After closing, the company suffers significant financial losses and defaults on debt obligations.

Investors sue individual directors alleging:

- Failure to conduct adequate diligence
- Overpayment for targets
- Inadequate integration planning
- Misleading statements regarding synergies

**SIDE A DIC RESPONSE:** If underlying limits are exhausted by:

- Securities claims
- Corporate reimbursement claims
- Entity coverage payments

The Side A DIC policy provides additional dedicated limits solely for non-indemnifiable loss of directors and officers.

## 5. Cybersecurity Oversight Litigation

**SCENARIO:** A large healthcare provider suffers a cyberattack exposing:

- Protected Health Information (PHI)
- Medical records
- Financial information

The organization incurs regulatory investigations and significant financial losses.

Directors are sued personally for:

- Failure to oversee cybersecurity
- Failure to implement adequate controls
- Failure to respond to known vulnerabilities

**SIDE A DIC RESPONSE:** When underlying D&O limits are exhausted by:

- Class action litigation
- Regulatory defense expenses
- Multiple derivative suits

Side A DIC provides excess protection exclusively for individuals.

## 6. Medicare/Medicaid Billing Investigation

**SCENARIO:** Federal authorities investigate a healthcare organization under the False Claims Act.

Directors and officers become subject to:

- Civil investigations
- Parallel derivative actions
- Fiduciary duty claims

The company enters financial distress due to substantial settlement payments.

**WHY SIDE A DIC MATTERS:** The organization may be unwilling or unable to indemnify directors because:

- Indemnification is restricted
- Financial resources have been depleted

**SIDE A DIC RESPONSE:** Covers non-indemnifiable defense costs and potentially covered settlements for individual insureds.

## 7. Board Conflict Following Whistleblower Allegations

**SCENARIO:** A whistleblower alleges:

- Stark Law violations
- Anti-Kickback Statute violations
- Improper referral arrangements

Certain directors cooperate with regulators while others become targets of investigation.

The organization refuses indemnification for targeted directors because of conflicts.

**SIDE A DIC RESPONSE:** The policy drops down when indemnification is unavailable due to conflicts or refusal and funds defense expenses for affected directors and officers.

## 8. Charity Asset Mismanagement Claim (Non-Profit)

**SCENARIO:** The board of a non-profit healthcare foundation oversees a large endowment supporting a hospital system.

After significant investment losses:

- Donors
- State attorneys general
- Beneficiaries

... allege fiduciary breaches by directors.

**SIDE A DIC RESPONSE:** Provides personal asset protection when:

- The non-profit cannot indemnify
- Traditional limits have been exhausted
- Coverage disputes arise

9. Physician Employment and Executive Mismanagement Allegations

**SCENARIO:** A major physician departure causes substantial financial losses.

The organization alleges former directors and officers:

- Mishandled physician retention
- Approved problematic compensation models
- Failed to oversee workforce planning

Individuals become defendants in derivative litigation.

**SIDE A DIC RESPONSE:** If the organization is hostile toward former executives and refuses indemnification, Side A DIC can

become the primary source of defense funding.

10. D&O Tower Exhaustion Following Multiple Healthcare Crises

**SCENARIO:** A healthcare system simultaneously faces:

- Cyber event
- Employment class action
- Billing investigation
- Patient safety litigation

The traditional ABC D&O tower is completely exhausted.

A derivative demand subsequently names directors individually.

**SIDE A DIC RESPONSE:** Excess Side A DIC limits remain available exclusively for directors and officers after exhaustion of the ABC tower.

This is one of the most common reasons sophisticated healthcare organizations purchase large standalone Side A DIC limits.

Healthcare-Specific Side A DIC Trigger Summary

| Trigger Event                  | Why Side A DIC Responds                  |
|--------------------------------|------------------------------------------|
| Bankruptcy/Insolvency          | Company unable to indemnify              |
| Non-Profit Financial Distress  | Lack of funds to indemnify               |
| Regulatory Prohibition         | Indemnification legally prohibited       |
| Board Conflicts                | Indemnification refused                  |
| Coverage Rescission Below      | Side A DIC can drop down                 |
| Wrongful Refusal to Indemnify  | DIC feature activated                    |
| Underlying Coverage Exclusions | DIC may provide broader coverage         |
| Exhaustion of D&O Tower        | Dedicated Side A limits remain available |
| Derivative Litigation          | Non-indemnifiable exposures              |
| Caremark/Oversight Claims      | Protection for individual directors      |

Healthcare Organizations Most Likely to Purchase Significant Side A DIC Limits

- Private equity-backed healthcare companies
  - Hospital systems
  - Regional health systems
  - Academic medical centers
  - Non-profit hospital networks
- Physician practice management organizations (PPMs)
  - Managed care organizations
  - Behavioral health providers
  - Long-term care and senior living organizations
  - Healthcare technology and digital health companies

For healthcare organizations with revenues exceeding \$250M, Side A DIC coverage is increasingly viewed as a critical personal asset protection tool for board members due to heightened scrutiny around patient safety, cybersecurity, reimbursement practices, and fiduciary oversight obligations. Many healthcare organizations with less than \$250M in revenues do not purchase Side A DIC coverage due to lack of understanding of their exposures.

Healthcare organizations of all sizes should consider adding Side A DIC protection to their management liability program.

